



(Programme as at 18-09-17 we reserve the right to adapt or amend this draft programme)

# The Global Engagement Programme 'The Australian Experience'

## Leadership Dialogues Focussing on

***Leading in an Evolving Policy Environment,  
Being a Globally Engaged University and  
Developing as a Globally Engaged Leader***

**Melbourne and Sydney, Australia**

**Sunday, April 15th – Friday, April 20<sup>th</sup>, 2018**

**Programme Leaders:**

***Dr Tom Kennie, Ranmore and Professor Brian Stoddart***

**Key topics to be explored will include;**

- The ***evolving policy landscape*** in the Australian higher education system, at a state and national level.
- The ***diversity of the HE system*** and the ways in which HEI's are responding to the many opportunities and challenges.
- The differing approaches being taken by Australian universities to ***compete both locally and globally***.
- The ways in which universities are ***transforming their organisations*** to ensure they are fully equipped to address the ***needs of the students, their clients and of society***.
- The ***challenges facing leaders and leadership teams*** in managing and leading their organisations during times of change.
- The ***skills and capabilities required to lead*** increasingly globally engaged universities.

**Minerva**

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<b>Arrival</b>	<b>Sunday, April 15, 2018 – Arrival</b>
	Arrive and check into the <i>Park Hyatt Hotel, Melbourne</i> <a href="https://www.melbourne.park.hyatt.com">https://www.melbourne.park.hyatt.com</a>
<b>18:45</b>	<b>Meet in reception and walk to Pastuso</b> <i>19 ACDC Lane, Melbourne, Victoria 3000</i>
<b>Day 1</b>	<b>Monday, April 16, 2018 – Orientation Meeting and Connecting</b>
<b>Objective</b>	<i>To enable participants to meet and discuss expectations and start to gain insights into the higher education systems in Australia</i>
<b>08:30</b>	<b>Leave hotel and travel to the University House Conference Centre by coach</b> <i>Venue: Upper East Room, University House, 1 Professors Road, Melbourne, Victoria 3010</i>
<b>09:00</b>	<b>Introductions, Overview of Programme, Orientation to Australian HE and to Globally Engaged Leadership</b> <i>Dr Tom Kennie, Ranmore</i> <i>Getting to know your colleagues, outlining the agenda and clarifying the questions you are seeking to gain answers to during the programme.</i>
<b>10:15</b>	<b>Break</b>
<b>10:30</b>	<b>National Trends and policy issues in Australian Higher Education</b> <i>Professor Leo Goedegebuure, Director, LH Martin Institute for Tertiary Education Leadership and Management, <a href="http://www.lhmartininstitute.edu.au/">http://www.lhmartininstitute.edu.au/</a></i> <i>Andrew Norton, Higher Education Program Director, Grattan Institute</i> <a href="http://www.grattan.edu.au">http://www.grattan.edu.au</a> <i>An overview of the policy context, trends and challenges facing the tertiary education sector in Australia.</i>
<b>11:30</b>	<b>TEQSA and its Role and Contribution to Assuring the Quality of Australian HE locally and Globally</b> <i>Professor Nick Saunders, Chief Commissioner, TEQSA and Anthony McClaran, CEO, <a href="http://www.teqsa.gov.au/">http://www.teqsa.gov.au/</a></i> <i>Get to know your regulator. The Tertiary Education Quality and Standards Agency (TEQSA) is Australia's independent national regulator of the higher education sector. Overview of the current system and to reflect on regulation more generally.</i>
<b>12:30</b>	<b>Lunch</b>



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<b>13:15</b>	<p><b>Melbourne – A New Model for Delivery of Professional Services</b>  <i>Paul Duldig, Head of University Services and Dr Julie Wells, Vice-Principal Policy and Projects, The University of Melbourne, <a href="http://www.unimelb.edu.au/">http://www.unimelb.edu.au/</a></i>  <i>Melbourne is ranked as the No. 1 university in Australia and in the top 40 institutions in global rankings.</i>  <i>Insights and lessons of experience from the ongoing implementation of the new Melbourne model for the delivery of professional services.</i></p>
<b>13:45</b>	<b>Round Table Discussion</b>
<b>14:30</b>	<b>Tea</b>
<b>15:00</b>	<p><b>Research, Innovation and Industry Engagement</b>  <i>Professor James McCluskey, Deputy Vice Chancellor (Research), The University of Melbourne</i>  <i>How has Melbourne managed to position itself as the top research performer in in Australia and how do approach the challenge of progressively moving upwards in the top 40 universities in the world? What resources do you need and what trade-offs do you need to balance?</i></p>
<b>16:00</b>	<b>Conclude and walk back to hotel</b>
<b>16:20</b>	<b>Free time</b>
<b>19:30</b>	<b>Dinner</b>

<b>Day 2</b>	<b>Tuesday, April 17<sup>th</sup> 2018 – Internationalisation and Technology</b>
<b>Objective</b>	<i>To provide an opportunity to gain insights into a range of different types of institutions in the Australian higher education landscape</i>
<b>08:40</b>	<p><b>Walk to Department of Economic Development, Jobs, Transport &amp; Resources</b>  <a href="http://economicdevelopment.vic.gov.au/victorian-economy-in-focus/priority-industries-sectors/international-education">http://economicdevelopment.vic.gov.au/victorian-economy-in-focus/priority-industries-sectors/international-education</a>  <i>Boardroom A &amp; B, Level 5, 121 Exhibition Street, Melbourne, Victoria 3000</i></p>
<b>09:00</b>	<p><b>Reflections on the National Strategy for International Education to 2025 and Melbourne and the State of Victoria as a Global HE Hub</b>  <i>Amanda Pickrell, Director of International Education, and Renee Chalon, Manager, Strategy &amp; Policy, International education, Department of Economic Development, Jobs, Transport and Resources</i>  <i>How has Victoria become ‘the education state’ and how does government work with universities to support and facilitate the growth of international education?</i></p>
<b>10:30</b>	<b>Travel</b>



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<p><b>11:00-13:00</b></p>	<p><b>RMIT University</b> <a href="http://www.rmit.edu.au">http://www.rmit.edu.au</a></p> <p><i>RMIT is a global university of technology and design and Australia's largest tertiary institution</i></p> <p><i>Court Room 3, Building 20, 124 La Trobe Street, Melbourne 3000</i></p> <p><i>Professor Andrew MacIntyre, Deputy Vice-Chancellor International &amp; Vice-President</i></p> <p><i>Skev Seremetis, Associate Director, Business Development &amp; Global Operations</i></p> <p><i>Others (TBC)</i></p> <p><i>This session will focus on comparative experiences of different models of global partnerships and delivery processes and approaches to market development.</i></p> <p><i>The approach will be structured as a round table discussion format preceded by some preliminary context setting of RMIT's current global engagement activities and some reflections on the changing global market for higher education.</i></p> <p><i>The discussions will also provide an opportunity for participants to share their insights and experiences of international HE with colleagues.</i></p>
<p><b>13:00</b></p>	<p><b>Lunch</b></p>
<p><b>14:00</b></p>	<p><b>La Trobe University</b> <a href="http://www.latrobe.edu.au/">http://www.latrobe.edu.au/</a></p>
<p><b>14.:15</b></p>	<p><b>La Trobe University – Teaching &amp; Learning Delivery Across a Regional Campus</b></p> <p><i>Professor Richard Speed, PVC (Regional)</i></p> <p><i>360 Collins St, Level 20, Room 20.02</i></p> <p><i>La Trobe is multi-campus public research university. This session, led by Richard will provide an opportunity to gain insights into how to deliver across a large, devolved campus system.</i></p>
<p><b>16:00</b></p>	<p><b>Conclude and return to hotel</b></p>
<p><b>16:30</b></p>	<p><b>Free evening</b></p>



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<b>Day 3</b>	<b>Wednesday, April 18<sup>th</sup>, 2018 – Tertiary Education and Digital Developments</b>
<b>Objective</b>	<i>To gain further insight into the Tertiary Education sector and digital developments in higher education.</i>
<b>08:15</b>	<b>Travel by minibus to Prahran Campus Melbourne Polytechnic</b>
<b>08:45</b>	<p><b>Melbourne Polytechnic</b> <a href="http://melbournepolytechnic.edu.au">http://melbournepolytechnic.edu.au</a>  <i>Lecture Theatre ME206 (Building E) Prahran Campus, Melbourne Polytechnic</i>  <i>Dino Bettiol, Vice President International Development</i>  <i>Dr Karina Davis, Head of Faculty Community Health</i>  <i>Tony Lander, Director of Industry and Government Partnerships</i></p> <p><i>Melbourne Polytechnic came into existence in 2014 when the Northern Melbourne Institute of TAFE (NMIT) founded in 1921 changed its name to reflect its new and distinctive identity. This session will focus on the work which the institution undertakes as a dual sector university to deliver education through industry partnerships and engagement with business and government.</i></p>
<b>10:30</b>	<b>Travel by Minibus</b>
<b>11:15</b>	<b>Arrive - Deakin University Melbourne City Centre,</b> <a href="http://www.deakin.edu.au/">http://www.deakin.edu.au/</a> <i>Location central, Melbourne</i>
<b>11:30</b>	<b>Deakin: Our Local and Global Ambitions</b> <i>Professor Jane den Hollander, Vice Chancellor</i>
<b>12:00</b>	<b>Deakin: The Digital University</b> <i>William Confalonieri, Chief Digital Officer/Lynn Warneke, Director, Digital Engagement Solutions &amp; Platforms</i> <i>Deakin is a large, multi-campus university which has a distinctive focus as 'The Digital University'. This session will provide an overview to its current suite of digital processes and infrastructure and outline some of the future directions of travel as it extends its reach.</i>
<b>12:40</b>	<b>Q&amp;A</b>
<b>13:00</b>	<b>Lunch</b>
<b>13:30</b>	<b>Travel to airport by minibus</b>
<b>16:45</b>	<b>Flight to Sydney (arrive 18.10)</b>
<b>18.30</b>	<b>Check-In, Park Royal, Darling Harbour, Sydney,</b> <a href="https://www.parkroyalhotels.com/en/hotels-resorts/australia/darling-harbour-sydney.html">https://www.parkroyalhotels.com/en/hotels-resorts/australia/darling-harbour-sydney.html</a>
<b>19.30</b>	<b>Dinner Locally (TBC)</b>

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<b>Day 4</b>	<b>Thursday, April 19<sup>th</sup>, 2018 – Higher Education in New South Wales</b>
<b>Objective</b>	<i>To provide an opportunity to learn more about the workings of a range of HE Institutions in New South Wales</i>
<b>08:45</b>	<b>Orientation to HE in New South Wales: Policy &amp; Practice</b> <i>Professor Brian Stoddart, Consultant (Previously Vice Chancellor at La Trobe University)</i>
<b>09:45</b>	<b>Travel to Western Sydney University, <a href="https://www.westernsydney.edu.au/">https://www.westernsydney.edu.au/</a></b> <i>Western Sydney University is another six-campus university with its base in the city of Parramatta.</i>
<b>10:30</b>	<b>Welcome and Introduction</b> <i>Professor Barney Glover, Vice-Chancellor</i>
<b>11:00</b>	<b>Discussions</b> <i>This session will provide insights into how this institution is evolving in one of the fastest growing parts of Sydney.</i>
<b>12:30</b>	<b>Lunch</b>
<b>13:30</b>	<b>Travel</b>
<b>14:30</b>	<b>University of New South Wales (UNSW), <a href="https://www.unsw.edu.au/">https://www.unsw.edu.au/</a></b> <i>UNSW is a large, research intensive university which aspires to be Australia's global university.</i> <i>This session will focus on experiences of regional and global partnerships using the PLuS alliance with Kings College London and Arizona State University and the recently announced NUW Alliance with the Universities of Newcastle and Wollongong.</i> <b>or</b> <b>University Technology Sydney (UTS), <a href="https://www.uts.edu.au/">https://www.uts.edu.au/</a></b> <i>UTS is part of the Australian Technology Network of universities: a group of five prominent universities committed to working with industry and government to deliver practical and professional courses.</i> <i>This session will focus on Learning Futures, student employability and industry engagement.</i>
<b>16:30</b>	<b>Travel back to hotel</b>
<b>18:30</b>	<b>Free evening to explore the city</b>

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<b>Day 5</b>	<b>Friday, April 20<sup>th</sup>, 2018– Private HE Providers and Alternative Business Models and Developing as a Globally Engaged Leader</b>
<b>Objectives</b>	<i>To gain further insights into the work of a private provider of higher education, your self- insight profile and a review of the week.</i>
<b>08:15</b>	<b>Travel</b>
<b>09:15</b>	<p><b>Top Education Institute, <a href="https://www.top.edu.au/">https://www.top.edu.au/</a></b>  <i>Dr Minshen Zhu, Principal and CEO</i>  <i>Top Education Institute, through its two professional schools, the Sydney City School of Business and Sydney City School of Law is an independent, private institution based in the Australia Technology Park.</i>  <i>This session will offer insights into the work of this smaller, independent and privately owned organisation which focusses on delivering programmes to a predominantly international student community.</i></p>
<b>10:45</b>	<b>Return to Hotel and Check out</b>
<b>11:30</b>	<p><b>Developing as a Globally Engaged Leader – Experiences and Results of Your Self-Assessment Profile</b>  <i>Dr Tom Kennie</i>  <i>This penultimate session will focus on the nature of leadership in a global context. Through the use of an on-line profiling tool you will gain further insights into some of the capabilities required to operate as an effective globally engaged leader.</i></p>
<b>12:30</b>	<p><b>Review – Lessons Learnt and Implications</b>  <i>Dr Tom Kennie</i>  <i>So what have you gained from the experience, about Australian HE, about your own HE system, about approaches to leadership and about yourself as a leader?</i></p>
<b>13.15</b>	<b>Lunch</b>

### Our Partners

These events will be run on this occasion with support from our partners, Wonkhe ([www.wonkhe.com](http://www.wonkhe.com)) and Minerva Search ([www.minervasearch.com](http://www.minervasearch.com)). Colleagues from Wonkhe and Minerva will join the event providing further opportunities to relate the experience to the UK policy context and to individual career development.